

Mangere College

Annual Report for the year ended 31 December 2020

Ministry Number:	91
Principal:	Tom Webb
School Address:	23 Bader Drive, Mangere, Auckland
School Postal Address:	PO Box 43240, Mangere, 2153
School Phone:	09-2754029
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Service Provider:	Edtech Financial Services Ltd

Mangere College

Members of the Board of Trustees

For the year ended 31 December 2020

Name	Position	How position on Board gained	Term expired/expires
Tom Webb	Principal		
Pauline Strickland	Elected Member	Re-elected June 2019	April 2022
Elizabeth Tagaloa	Deputy Chairperson	Co-opted June 2019	April 2022
Sio Alatini	Chairperson	Re-elected June 2019	April 2022
Nicky Haeata-Ruwuhi	Staff Representative	Elected June 2019	April 2022
Lafulafu Peo	Parent Representative	Elected June 2019	April 2022
Tavake Kamana	Student Representative	Elected September 2019	September 2020
Joe Glassie Rasmussen	Co-opted Member	Co-opted February 2020	April 2022

Mangere College

Annual Report

For the year ended 31 December 2020

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Mangere College
Statement of Responsibility
For the year ended 31 December 2020


The Board of Trustees accepts responsibility for the preparation of the annual consolidated financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2020 fairly reflects the financial position and operations of the school.

The School's 2020 consolidated financial statements are authorised for issue by the Board.

Elizabeth Tagaloca
Full Name of Board Chairperson


Signature of Board Chairperson

31/5/21
Date:

Tom WEBB
Full Name of Principal


Signature of Principal

31/5/21
Date:

Mangere College

Consolidated Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2020

	Note	2020 Actual \$	School 2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	Group 2020 Budget (Unaudited) \$	2019 Actual \$
Revenue							
Government Grants	2	9,933,547	8,781,286	9,029,096	9,933,547	8,781,286	9,029,096
Locally Raised Funds	3	414,157	399,331	494,741	423,457	399,331	494,741
Interest Earned		13,218	20,000	27,242	15,998	20,000	39,120
Gain on Sale of Property, Plant and Equipment		2,000	-	1,750	2,000	-	1,750
		10,362,922	9,200,617	9,552,829	10,375,002	9,200,617	9,564,707
Expenses							
Locally Raised Funds	3	111,613	108,000	163,932	111,613	108,000	197,816
Learning Resources	4	6,434,537	5,988,203	6,131,365	6,434,537	5,988,203	6,131,365
Administration	5	510,034	521,860	506,592	510,034	521,860	506,592
Finance Costs		7,813	2,800	11,408	7,813	2,800	11,408
Property	6	2,673,183	2,479,940	2,523,105	2,673,183	2,479,940	2,523,105
Depreciation	7	195,905	160,000	155,475	195,905	160,000	155,475
Loss on Disposal of Property, Plant and Equipment		2,211	-	1,931	2,211	-	1,931
		9,935,296	9,260,803	9,493,808	9,935,296	9,260,803	9,527,692
Net Surplus / (Deficit) for the year		427,626	(60,186)	59,021	439,706	(60,186)	37,015
Other Comprehensive Revenue and Expenses		-	-	-	-	-	-
Total Comprehensive Revenue and Expense for the Year		427,626	(60,186)	59,021	439,706	(60,186)	37,015

The above Consolidated Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangere College

Consolidated Statement of Changes in Net Assets/Equity

For the year ended 31 December 2020

	2020	School	2019	2020	Group	2019
	Actual	2020	Actual	Actual	2020	Actual
	\$	Budget	\$	\$	Budget	\$
		(Unaudited)			(Unaudited)	
		\$			\$	
Balance at 1 January	1,061,665	1,061,665	984,112	1,219,354	1,061,665	1,163,807
Total comprehensive revenue and expense for the year	427,626	(60,186)	59,021	439,706	(60,186)	37,015
Capital Contributions from the Ministry of Education	-	-	18,532	-	-	18,532
Contribution - Furniture and Equipment Grant	-	-	-	-	-	-
Equity at 31 December	1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354
Retained Earnings	1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354
Equity at 31 December	1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354

The above Consolidated Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

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Mangere College

Consolidated Statement of Financial Position

As at 31 December 2020

	Note	2020 Actual \$	School 2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	Group 2020 Budget (Unaudited) \$	2019 Actual \$
Current Assets							
Cash and Cash Equivalents	8	654,586	425,613	603,268	700,927	425,613	640,248
Accounts Receivable	9	429,869	360,000	389,064	430,775	360,000	389,773
GST Receivable		29,000	1,000	613	29,000	1,000	613
Prepayments		4,147	8,000	7,001	4,147	8,000	7,001
Inventories	10	54,104	30,000	56,112	54,104	30,000	56,112
Investments	11	446,802	350,000	365,368	569,324	350,000	485,368
		1,618,508	1,174,613	1,421,426	1,788,277	1,174,613	1,579,115
Current Liabilities							
GST Payable		-	-	-	-	-	-
Accounts Payable	13	484,263	441,000	431,474	484,263	441,000	431,474
Revenue Received In Advance	14	29,419	-	915	29,419	-	915
Provision for Cyclical Maintenance	15	215,700	116,200	264,200	215,700	116,200	264,200
Finance Lease Liability - Current Portion	16	36,193	29,406	53,387	36,193	29,406	53,387
Funds held in Trust		(937)	-	(937)	(937)	-	(937)
Funds held for Capital Works Projects	17	(14,286)	-	19,363	(14,286)	-	19,363
Funds Held on Behalf of TLIF Cluster	18	75,735	5,000	75,735	75,735	5,000	75,735
Funds Held on Behalf of ESOL Cluster	19	-	-	91	-	-	91
		826,087	591,606	844,228	826,087	591,606	844,228
Working Capital Surplus/(Deficit)		792,421	583,007	577,198	962,190	583,007	734,887
Non-current Assets							
Property, Plant and Equipment	12	881,593	547,590	608,546	881,593	547,590	608,546
		881,593	547,590	608,546	881,593	547,590	608,546
Non-current Liabilities							
Provision for Cyclical Maintenance	15	169,206	119,112	98,250	169,206	119,112	98,250
Finance Lease Liability	16	15,517	10,006	25,829	15,517	10,006	25,829
		184,723	129,118	124,079	184,723	129,118	124,079
Net Assets		1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354
Equity							
Accumulated surplus/deficit		1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354
Total Equity		1,489,291	1,001,479	1,061,665	1,659,060	1,001,479	1,219,354

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

Consolidated Statement of Cash Flows

For the year ended 31 December 2020

Note	2020	School	2019	2020	Group	2019
	Actual	2020 Budget (Unaudited)	Actual	Actual	2020 Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Cash flows from Operating Activities						
Government Grants	2,922,392	2,617,642	2,671,279	2,927,549	2,617,642	2,675,780
Locally Raised Funds	423,776	515,831	496,808	433,642	515,831	497,044
Goods and Services Tax (net)	(28,387)	(11,000)	(64,761)	(28,387)	(11,000)	(64,761)
Payments to Employees	(853,804)	(744,663)	(1,017,404)	(853,804)	(744,663)	(1,017,404)
Payments to Suppliers	(2,116,700)	(2,368,034)	(1,957,401)	(2,116,221)	(2,368,034)	(1,990,806)
Interest Paid	(7,813)	(2,800)	(11,408)	(7,813)	(2,800)	(11,408)
Interest Received	16,625	23,200	26,029	19,208	23,200	41,691
Net cash from / (to) the Operating Activities	356,089	30,176	143,142	374,174	30,176	130,136
Cash flows from Investing Activities						
Proceeds from Sale of PPE (and Intangibles)	(3,433)	39,249	1,750	28,943	39,249	1,750
Purchase of PPE (and Intangibles)	(148,567)	10,037	(160,203)	(181,508)	10,037	(160,438)
Purchase of Investments	-	-	-	(83,956)	-	-
Proceeds from Sale of Investments	(81,434)	350,000	286,738	-	350,000	341,940
Net cash from / (to) the Investing Activities	(233,434)	399,286	128,285	(236,521)	399,286	183,252
Cash flows from Financing Activities						
Furniture and Equipment Grant	-	-	18,532	-	-	18,532
Finance Lease Payments	(37,597)	(251,470)	(39,640)	(43,234)	(251,470)	(44,621)
Funds Administered on Behalf of Third Parties	(33,740)	(295,000)	18,742	(33,740)	(295,000)	18,742
Net cash from Financing Activities	(71,337)	(546,470)	(2,366)	(76,974)	(546,470)	(7,347)
Net increase/(decrease) in cash and cash equivalents	51,318	(117,008)	269,061	60,679	(117,008)	306,041
Cash and cash equivalents at the beginning of the year	603,268	542,621	334,207	640,248	542,621	334,207
Cash and cash equivalents at the end of the year	654,586	425,613	603,268	700,927	425,613	640,248

The Consolidated Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangere College

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

1. Statement of Accounting Policies

Reporting Entity

Mangere College (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education and Training Act 2020. The Board of Trustees (the Board) is of the view that the School is a public benefit entity for financial reporting purposes.

Basis of Preparation

Reporting Period

The financial reports have been prepared for the period 1 January 2020 to 31 December 2020 and in accordance with the requirements of the Public Finance Act 1989.

Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Consolidation

The financial statements for the "School" are for Mangere College ("the School") as a Crown entity as specified in the Crown Entities Act 2004. The consolidated financial statements for the Group are for the economic entity comprising Mangere College and its subsidiary Mangere College Education Trust. The School and group are designated as Public Benefit entities for financial reporting purposes.

Financial Reporting Standards Applied

The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The School is considered a Public Benefit Entity as it meets the criteria specified as "having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders".

PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Mangere College

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

Cyclical maintenance

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision of cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's long term maintenance plan which is prepared as part of its 10 Year Property Planning process. During the year, the Board assesses the reasonableness of its 10 Year Property Plan on which the provision is based. Cyclical maintenance is disclosed at note 15

Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the Significant Accounting Policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 12

Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

Revenue Recognition

Government Grants

The School receives funding from the Ministry of Education. The following are the main types of funding that the School receives.

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Use of land and buildings grants are recorded as revenue in the period the School uses the land and buildings. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown.

Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

Use of Land and Buildings Expense

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes. This is a non-cash expense that is offset by a non-cash grant from the Ministry.

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses (uncollectable debts). The schools receivables are largely made up of funding from the Ministry of Education, therefore the level of uncollectable debts is not considered to be material. However, short term receivables are written off when there is no reasonable expectation of recovery.

Inventories

Inventories are consumable items held for sale and comprise of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (*i.e.* sold or given away) are determined by comparing the proceeds received with the carrying amounts (*i.e.* the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

Buildings	10-75 years
Furniture and equipment	10-40 years
Information and communication technology	5 years
Leased assets held under a Finance Lease	3-5 years
Library resources	12.5% Diminishing value

Impairment of property, plant, and equipment

The School does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets

Property, plant, and equipment held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

Employee Entitlements

Short-term employee entitlements

Employee benefits that are due to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, and also annual leave earned, by non teaching staff, to but not yet taken at balance date.

Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, and contractual entitlement information; and
- the present value of the estimated future cash flows.

Revenue Received in Advance

Revenue received in advance relates to grants received for Covid funding where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to this revenue received in advance, should the School be unable to provide the services to which they relate.

Mangere College

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. The cluster of schools operate activities outside of the School's control. These amounts are not recorded in the Statement of Comprehensive Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision for cyclical maintenance represents the obligation the Board has to the Ministry and is based on the Board's ten year property plan (10YPP).

Financial Instruments

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as 'financial assets measured at amortised cost' for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable and finance lease liability. All of these financial liabilities are categorised as 'financial liabilities measured at amortised cost' for accounting purposes in accordance with financial reporting standards.

Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the Statement of Cash Flows.

Commitments and contingencies are disclosed exclusive of GST.

Budget Figures

The budget figures are extracted from the School budget that was approved by the Board.

Services Received In-Kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

2 Government Grants

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Operational grants	2,259,009	2,226,567	1,963,657	2,259,009	2,226,567	1,963,657
Teachers' salaries grants	4,713,339	4,302,389	4,444,742	4,713,339	4,302,389	4,444,742
Use of Land and Buildings grants	2,019,485	1,861,255	1,896,735	2,019,485	1,861,255	1,896,735
Other MoE Grants	757,047	168,764	526,522	757,047	168,764	526,522
Other government grants	184,667	222,311	197,440	184,667	222,311	197,440
	9,933,547	8,781,286	9,029,096	9,933,547	8,781,286	9,029,096

The school has opted in to the donations scheme for the year. Total amount received was \$95,700.

Other MOE Grants total includes additional COVID-19 funding totalling \$8,413 for the year ended 31 December 2020.

3 Locally Raised Funds

Local funds raised within the School's community are made up of:

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Revenue						
Donations	8,576	5,000	48,931	17,876	5,000	48,931
Fundraising	2,969	3,400	10,389	2,969	3,400	10,389
Overseas Travel	-	-	16,005	-	-	16,005
Other Revenue	44,854	57,305	100,972	44,854	57,305	100,972
Trading	129,866	123,000	123,280	129,866	123,000	123,280
Activities	225,125	188,126	181,295	225,125	188,126	181,295
Curriculum Recoveries	2,767	22,500	13,869	2,767	22,500	13,869
	414,157	399,331	494,741	423,457	399,331	494,741
Expenses						
Activities	3,070	-	3,688	3,070	-	3,688
Trading	108,543	108,000	135,804	108,543	108,000	135,804
Fundraising (costs of raising funds)	-	-	-	-	-	33,884
Overseas Travel	-	-	24,440	-	-	24,440
	111,613	108,000	163,932	111,613	108,000	197,816
<i>Surplus for the year Locally Raised Funds</i>	302,544	291,331	330,809	311,844	291,331	296,925

4 Learning Resources

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Curricular	931,808	965,687	761,003	931,808	965,687	761,003
Equipment repairs	2,621	3,000	4,135	2,621	3,000	4,135
Information and communication technology	120,476	108,724	94,708	120,476	108,724	94,708
Extra-curricular activities	216,402	200,494	194,562	216,402	200,494	194,562
Library resources	2,672	5,099	3,363	2,672	5,099	3,363
Employee benefits - salaries	5,112,660	4,638,299	5,003,210	5,112,660	4,638,299	5,003,210
Staff development	47,898	66,900	70,384	47,898	66,900	70,384
	6,434,537	5,988,203	6,131,365	6,434,537	5,988,203	6,131,365

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

5 Administration

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Audit Fee	10,152	10,150	9,900	10,152	10,150	9,900
Board of Trustees Fees	3,270	4,550	3,338	3,270	4,550	3,338
Board of Trustees Expenses	3,927	5,456	7,812	3,927	5,456	7,812
Communication	16,673	32,089	21,142	16,673	32,089	21,142
Consumables	44,993	42,500	44,248	44,993	42,500	44,248
Operating Lease	-	38,070	369	-	38,070	369
Other	37,000	38,900	31,975	37,000	38,900	31,975
Employee Benefits - Salaries	364,410	319,890	362,859	364,410	319,890	362,859
Insurance	10,618	12,311	6,765	10,618	12,311	6,765
Service Providers, Contractors and Consultancy	18,991	17,944	18,184	18,991	17,944	18,184
	510,034	521,860	506,592	510,034	521,860	506,592

6 Property

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Caretaking and Cleaning Consumables	32,245	31,000	37,745	32,245	31,000	37,745
Consultancy and Contract Services	152,750	155,000	149,123	152,750	155,000	149,123
Cyclical Maintenance Provision	74,331	63,662	59,244	74,331	63,662	59,244
Grounds	97,049	79,500	91,522	97,049	79,500	91,522
Heat, Light and Water	82,320	89,000	89,882	82,320	89,000	89,882
Rates	1,480	1,660	1,417	1,480	1,660	1,417
Repairs and Maintenance	103,948	78,000	88,116	103,948	78,000	88,116
Use of Land and Buildings	2,019,485	1,861,255	1,896,735	2,019,485	1,861,255	1,896,735
Security	17,978	32,000	27,885	17,978	32,000	27,885
Employee Benefits - Salaries	91,597	88,863	81,436	91,597	88,863	81,436
	2,673,183	2,479,940	2,523,105	2,673,183	2,479,940	2,523,105

The use of land and buildings figure represents 8% of the school's total property value. This is used as a 'proxy' for the market rental of the property. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7 Depreciation of Property, Plant and Equipment

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Buildings - School	8,061	7,181	6,978	8,061	7,181	6,978
Furniture and Equipment	55,810	56,604	55,003	55,810	56,604	55,003
Information and Communication Technology	77,853	31,407	30,519	77,853	31,407	30,519
Motor Vehicles	602	941	914	602	941	914
Leased Assets	48,738	58,747	57,086	48,738	58,747	57,086
Library Resources	4,841	5,120	4,975	4,841	5,120	4,975
	195,905	160,000	155,475	195,905	160,000	155,475

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

8 Cash and Cash Equivalents

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Cash on Hand	200	350	350	200	350	350
Bank Current Account	453,723	225,263	402,280	500,064	225,263	439,260
Bank Call Account	663	-	638	663	-	638
Short-term Bank Deposits	200,000	200,000	200,000	200,000	200,000	200,000
Net cash and cash equivalents and bank overdraft for	654,586	425,613	603,268	700,927	425,613	640,248

The carrying value of short-term deposits with maturity dates of 90 days or less approximates their fair value.

9 Accounts Receivable

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Receivables	56,734	30,000	66,590	56,734	30,000	66,590
Interest Receivable	992	-	4,399	1,898	-	5,108
Teacher Salaries Grant Receivable	372,143	330,000	318,075	372,143	330,000	318,075
	429,869	360,000	389,064	430,775	360,000	389,773
Receivables from Exchange Transactions	57,726	30,000	70,989	58,632	30,000	71,698
Receivables from Non-Exchange Transactions	372,143	330,000	318,075	372,143	330,000	318,075
	429,869	360,000	389,064	430,775	360,000	389,773

10 Inventories

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Stationery	4,322	5,000	9,053	4,322	5,000	9,053
School Uniforms	49,782	25,000	47,059	49,782	25,000	47,059
	54,104	30,000	56,112	54,104	30,000	56,112

11 Investments

The School's investment activities are classified as follows:

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Current Asset						
Short-term Bank Deposits	446,802	350,000	365,368	569,324	350,000	485,368
Total Investments	446,802	350,000	365,368	569,324	350,000	485,368

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

12 Property, Plant and Equipment

2020	School					
	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	Total (NBV)
	\$	\$	\$	\$	\$	\$
Buildings	170,549	-	-	-	(8,061)	162,488
Furniture and Equipment	232,541	47,879	-	-	(55,810)	224,610
Information and Communication Technology	109,420	374,791	-	-	(77,853)	406,358
Motor Vehicles	-	9,025	-	-	(602)	8,423
Leased Assets	61,211	33,356	-	-	(48,738)	45,829
Library Resources	34,825	6,112	(2,211)	-	(4,841)	33,885
Balance at 31 December 2020	608,546	471,163	(2,211)	-	(195,905)	881,593

2020	Cost or Valuation	Accumulated Depreciation	Net Book Value
	\$	\$	\$
Buildings	222,891	(60,403)	162,488
Furniture and Equipment	1,946,561	(1,721,951)	224,610
Information and Communication Technology	1,072,264	(665,906)	406,358
Motor Vehicles	42,187	(33,764)	8,423
Leased Assets	245,160	(199,331)	45,829
Library Resources	109,886	(76,001)	33,885
Balance at 31 December 2020	3,638,949	(2,757,356)	881,593

The Board considers that no assets have suffered an impairment during the year.

The net carrying value of equipment held under a finance lease is \$45,829 (2019: \$61,211).

2020	Group					
	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	Total (NBV)
	\$	\$	\$	\$	\$	\$
Buildings	170,549	-	-	-	(8,061)	162,488
Furniture and Equipment	232,541	47,879	-	-	(55,810)	224,610
Information and Communication Technology	109,420	374,791	-	-	(77,853)	406,358
Motor Vehicles	-	9,025	-	-	(602)	8,423
Leased Assets	61,211	33,356	-	-	(48,738)	45,829
Library Resources	34,825	6,112	(2,211)	-	(4,841)	33,885
Balance at 31 December 2020	608,546	471,163	(2,211)	-	(195,905)	881,593

2020	Cost or Valuation	Accumulated Depreciation	Net Book Value
	\$	\$	\$
Buildings	222,891	(60,403)	162,488
Furniture and Equipment	1,946,561	(1,721,951)	224,610
Information and Communication Technology	1,072,264	(665,906)	406,358
Motor Vehicles	42,187	(33,764)	8,423
Leased Assets	245,160	(199,331)	45,829
Library Resources	109,886	(76,001)	33,885
Balance at 31 December 2020	3,638,949	(2,757,356)	881,593

The Board considers that no assets have suffered an impairment during the year.

The net carrying value of equipment held under a finance lease is \$45,829 (2019: \$61,211).

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

12 Property, Plant and Equipment (cont.)

School						
2019	Opening Balance					
	(NBV) \$	Additions \$	Disposals \$	Impairment \$	Depreciation \$	Total (NBV) \$
Buildings	175,701	1,826	-	-	(6,978)	170,549
Furniture and Equipment	216,058	71,486	-	-	(55,003)	232,541
Information and Communication Technology	58,185	81,754	-	-	(30,519)	109,420
Motor Vehicles	914	-	-	-	(914)	-
Leased Assets	111,587	6,710	-	-	(57,086)	61,211
Library Resources	36,358	5,372	(1,930)	-	(4,975)	34,825
Balance at 31 December 2019	598,803	167,148	(1,930)	-	(155,475)	608,546

2019	Cost or Valuation \$	Accumulated Depreciation \$	Net Book Value \$
	Buildings	222,891	(52,342)
Furniture and Equipment	1,911,478	(1,678,937)	232,541
Information and Communication Technology	697,473	(588,053)	109,420
Motor Vehicles	39,249	(39,249)	-
Leased Assets	218,073	(156,862)	61,211
Library Resources	110,808	(75,983)	34,825
Balance at 31 December 2019	3,199,972	(2,591,426)	608,546

Group						
2019	Opening Balance					
	(NBV) \$	Additions \$	Disposals \$	Impairment \$	Depreciation \$	Total (NBV) \$
Buildings	175,701	1,826	-	-	(6,978)	170,549
Furniture and Equipment	216,058	71,486	-	-	(55,003)	232,541
Information and Communication Technology	58,185	81,754	-	-	(30,519)	109,420
Motor Vehicles	914	-	-	-	(914)	-
Leased Assets	111,587	6,710	-	-	(57,086)	61,211
Library Resources	36,358	5,372	(1,930)	-	(4,975)	34,825
Balance at 31 December 2019	598,803	167,148	(1,930)	-	(155,475)	608,546

2019	Cost or Valuation \$	Accumulated Depreciation \$	Net Book Value \$
	Buildings	222,891	(52,342)
Furniture and Equipment	1,911,478	(1,678,937)	232,541
Information and Communication Technology	697,473	(588,053)	109,420
Motor Vehicles	39,249	(39,249)	-
Leased Assets	218,073	(156,862)	61,211
Library Resources	110,808	(75,983)	34,825
Balance at 31 December 2019	3,199,972	(2,591,426)	608,546

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

13 Accounts Payable

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Operating creditors	83,070	96,000	86,125	83,070	96,000	86,125
Accruals	10,152	-	9,900	10,152	-	9,900
Employee Entitlements - salaries	377,102	330,000	322,922	377,102	330,000	322,922
Employee Entitlements - leave accrual	13,939	15,000	12,527	13,939	15,000	12,527
	484,263	441,000	431,474	484,263	441,000	431,474
Payables for Exchange Transactions	484,263	441,000	431,474	484,263	441,000	431,474

The carrying value of payables approximates their fair value.

14 Revenue Received in Advance

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Grants in Advance - Ministry of Education	28,175	-	-	28,175	-	-
Other	1,244	-	915	1,244	-	915
	29,419	-	915	29,419	-	915

15 Provision for Cyclical Maintenance

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
Provision at the Start of the Year	362,450	-	303,206	362,450	-	303,206
Increase to the Provision During the Year	74,331	63,662	59,244	74,331	63,662	59,244
Use of the Provision During the Year	(51,875)	171,650	-	(51,875)	171,650	-
Provision at the End of the Year	384,906	235,312	362,450	384,906	235,312	362,450
Cyclical Maintenance - Current	215,700	116,200	264,200	215,700	116,200	264,200
Cyclical Maintenance - Term	169,206	119,112	98,250	169,206	119,112	98,250
	384,906	235,312	362,450	384,906	235,312	362,450

16 Finance Lease Liability

The school has entered into a number of finance lease agreements for laptops, photocopiers and security cameras.

Minimum lease payments payable:

	School			Group		
	2020	2020	2019	2020	2020	2019
	Actual	Budget (Unaudited)	Actual	Actual	Budget (Unaudited)	Actual
	\$	\$	\$	\$	\$	\$
No Later than One Year	39,014	-	59,377	39,014	-	59,377
Later than One Year and no Later than Five Years	16,548	-	26,837	16,548	-	26,837
	55,562	-	86,214	55,562	-	86,214

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

17 Funds Held for Capital Works Projects

During the year the school received and applied funding from the Ministry of Education for the following capital works projects:

		School				
		Opening	Receipts	Payments	BOT Contribution/ (Write-off to R&M)	Closing
2020	Status	Balances	from MoE	\$	\$	Balances
		\$	\$	\$	\$	\$
	Block D Upgrade	19,363	-	29,624	(10,261)	-
	SIP Admin Refurb	-	-	14,286	-	(14,286)
	Totals	<u>19,363</u>	<u>-</u>	<u>43,910</u>	<u>(10,261)</u>	<u>(14,286)</u>
		Group				
		Opening	Receipts	Payments	BOT Contribution/ (Write-off to R&M)	Closing
2020	Status	Balances	from MoE	\$	\$	Balances
		\$	\$	\$	\$	\$
	Block D Upgrade	19,363	-	29,624	(10,261)	-
	SIP Admin Refurb	-	-	14,286	-	(14,286)
	Totals	<u>19,363</u>	<u>-</u>	<u>43,910</u>	<u>(10,261)</u>	<u>(14,286)</u>
		School				
		Opening	Receipts	Payments	BOT Contribution/ (Write-off to R&M)	Closing
2019	Status	Balances	from MoE	\$	\$	Balances
		\$	\$	\$	\$	\$
	Block D Upgrade	773,251	115,499	869,387	-	19,363
	Auditorium Upgrade	(1,315)	-	-	(1,315)	-
	Totals	<u>771,936</u>	<u>115,499</u>	<u>869,387</u>	<u>(1,315)</u>	<u>19,363</u>
		Group				
		Opening	Receipts	Payments	BOT Contribution/ (Write-off to R&M)	Closing
2019	Status	Balances	from MoE	\$	\$	Balances
		\$	\$	\$	\$	\$
	Block D Upgrade	773,251	115,499	869,387	-	19,363
	Auditorium Upgrade	(1,315)	-	-	(1,315)	-
	Totals	<u>771,936</u>	<u>115,499</u>	<u>869,387</u>	<u>(1,315)</u>	<u>19,363</u>

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

18 Funds Held on Behalf of TLIF Cluster

Mangere College is the lead school and holds the funds on behalf of the TLIF cluster, a group of schools funded by the Ministry of Education to share Teacher Lead Innovations.

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Funds held at beginning of the year	75,735	5,000	56,425	75,735	5,000	56,425
<i>Revenue</i>						
Teachers' Salary Grant	-	-	24,225	-	-	24,225
	-	-	24,225	-	-	24,225
Total funds available	75,735	5,000	80,650	75,735	5,000	80,650
<i>Expenses</i>						
Funds spent on behalf of the cluster	-	-	4,915	-	-	4,915
	-	-	4,915	-	-	4,915
Funds Held at Year End	75,735	5,000	75,735	75,735	5,000	75,735

19 Funds Held on Behalf of ESOL Cluster

Mangere College was the lead school and held funds on behalf of the South Auckland ESOL cluster, a group of schools funded by the Ministry of Education to share PLC.

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Funds Held at Beginning of the Year	91	-	91	91	-	91
Funds Received from Cluster Members	-	-	-	-	-	-
Funds Received from MoE	-	-	-	-	-	-
Funds Spent on Behalf of the Cluster	91	-	-	91	-	-
Funds Held at Year End	-	-	91	-	-	91

20 Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

21 Remuneration*Key management personnel compensation*

Key management personnel of the School include all trustees of the Board, Principal, Deputy Principals and Heads of Departments.

	2020 Actual \$	2019 Actual \$
<i>Board Members</i>		
Remuneration	3,270	3,339
Full-time equivalent members	0.04	0.09
<i>Leadership Team</i>		
Remuneration	578,987	599,591
Full-time equivalent members	5.00	5.00
Total key management personnel remuneration	582,257	602,930
Total full-time equivalent personnel	5.04	5.09

The full time equivalent for Board members has been determined based on attendance at Board meetings, Committee meetings and for other obligations of the Board, such as stand downs and suspensions, plus the estimated time for Board members to prepare for meetings.

Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

	2020 Actual \$000	2019 Actual \$000
Salaries and Other Short-term Employee Benefits:		
Salary and Other Payments	190-200	180-190
Benefits and Other Emoluments	0-5	0-5
Termination Benefits	-	-

Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration \$000	2020 FTE Number	2019 FTE Number
110-120	5	7
100-110	6	-
	11	7

The disclosure for 'Other Employees' does not include remuneration of the Principal.

22 Compensation and Other Benefits Upon Leaving

There were no compensation or other benefits paid or payable to persons upon leaving.

Notes to the Consolidated Financial Statements (cont.)

For the year ended 31 December 2020

23 Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2020.

(Contingent liabilities and assets as at 31 December 2019: nil)

Holidays Act Compliance – schools payroll

The Ministry of Education performs payroll processing and payments on behalf of school boards of trustees, through payroll service provider Education Payroll Limited.

The Ministry's review of the schools sector payroll to ensure compliance with the Holidays Act 2003 is ongoing. The current phase of this review is to design potential solutions for any compliance breaches discovered in the initial phase of the Programme. Final calculations and potential impact on any specific individual will not be known until further detailed analysis and solutions have been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2020, a contingent liability for the school may exist.

24 Commitments**(a) Capital Commitments**

As at 31 December 2020 the Board has entered into no contract agreements for capital works.

(Capital commitments as at 31 December 2019: nil)

25 Managing Capital

The School's capital is its equity and comprises capital contributions from the Ministry of Education for property, plant and equipment and accumulated surpluses and deficits. The School does not actively manage capital but attempts to ensure that income exceeds spending in most years. Although deficits can arise as planned in particular years, they are offset by planned surpluses in previous years or ensuing years.

26 Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

	School			Group		
	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Financial assets measured at amortised cost						
Cash and Cash Equivalents	654,586	425,613	603,268	700,927	425,613	640,248
Receivables	429,869	360,000	389,064	430,775	360,000	389,773
Investments – Term Deposits	446,802	350,000	365,368	569,324	350,000	485,368
Total Loans and Receivables	1,531,257	1,135,613	1,357,700	1,701,026	1,135,613	1,515,389
Financial liabilities measured at amortised cost						
Payables	484,263	441,000	431,474	484,263	441,000	431,474
Finance Leases	51,710	39,412	79,216	51,710	39,412	79,216
Total Financial Liabilities Measured at Amortised Cost	535,973	480,412	510,690	535,973	480,412	510,690

27 Events After Balance Date

There were no significant events after the balance date that impact these financial statements.